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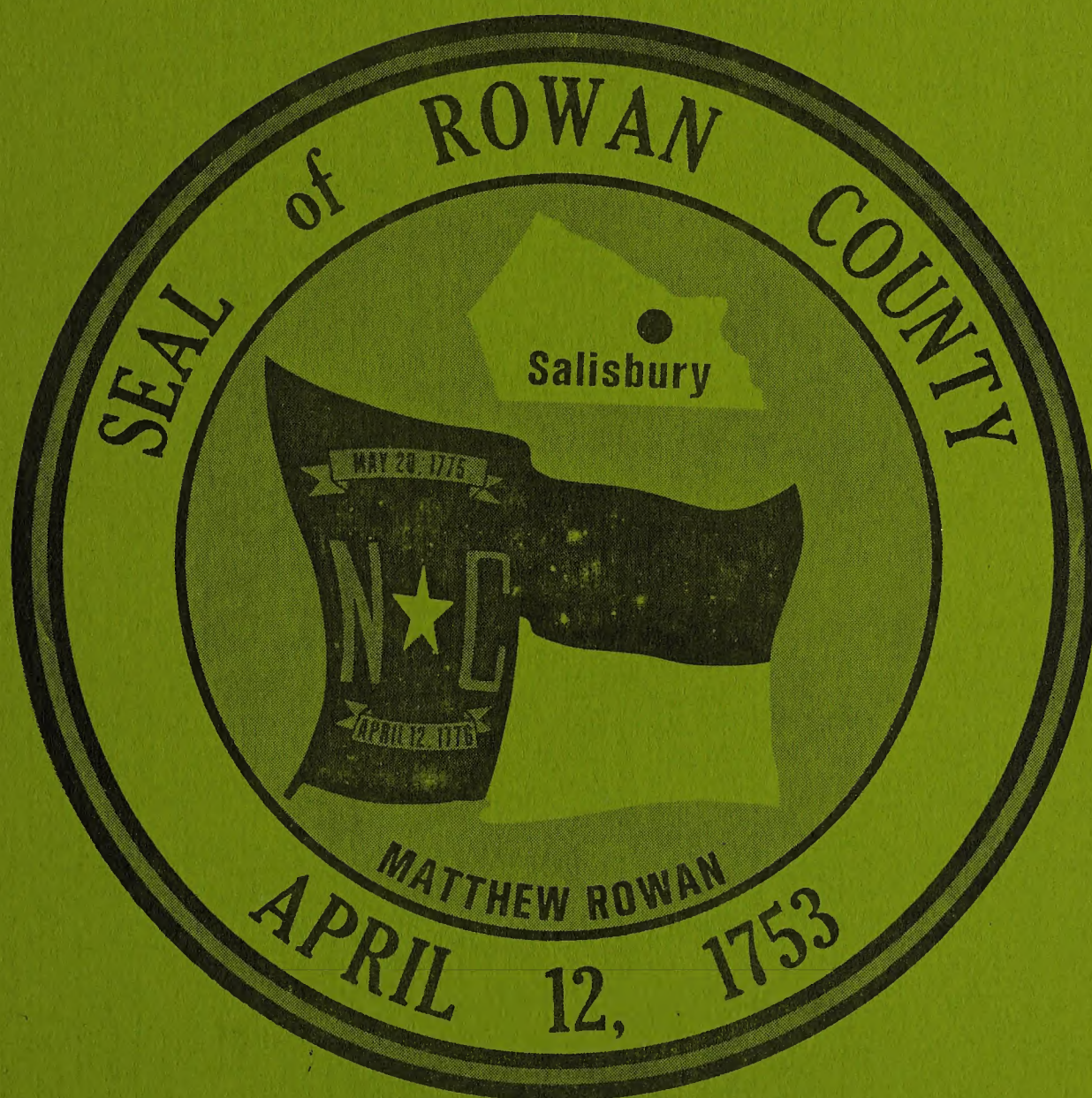
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FOR

POLICIES

AND

OBJECTIVES



ROWAN COUNTY, NORTH CAROLINA

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<p>Report on the results of a questionnaire survey performed in Rowan County, N. C., to determine how the people feel about a wide number of subjects related to their general welfare and the activities of the county government. Also included is a review of County Commission minutes to discover formal actions of that Board which may provide an indication of informal county policies. Intent of study is to provide guidelines for county goals and objectives.</p>				
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RESEARCH FOR POLICIES AND OBJECTIVES

ROWAN COUNTY

NORTH CAROLINA

Results of a Countywide Questionnaire

and

Review of Past Policy Statements
as Recorded in the Minutes of the
Rowan County Board of Commissioners

The preparation of this report was financed in part through a comprehensive planning grant from the Department of Housing and Urban Development.

RESEARCH FOR POLICIES AND OBJECTIVES

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ACKNOWLEDGEMENTS

The Rowan County Planning Board would like to acknowledge and sincerely thank those who took of their time to fill out the county questionnaire and return it. Their responses provide an indication of how the citizens of Rowan County feel about many programs, activities, problems and potentials. The results will be used by the Planning Board in directing its activities and they will be forwarded to the Board of Commissioners for their information.

A special thanks also goes to the staff of the Rowan County Data Processing Department for providing the randomly selected list of 1,600 names to receive questionnaires, and also for preparing the responses on data cards, writing the computer program, and finally for producing the total counts for each question. These individuals are Mr. Lethco Williams, Mr. James Sides, Mrs. Louise Williams and Mrs. Gladys Lloyd. Their efforts made possible the presentation of this report much sooner than would have been the case if each response had been recorded manually.

INTRODUCTION

This report represents an attempt to discover the desires, hopes and wishes of the citizens of Rowan County. Once these have been determined they may be used as guidelines for those who make county policies, write county legislation, adopt the county budget, and ultimately set into motion those actions that result in making Rowan County what it is to be for the nearly 100,000 people who live and work here. Providing good representation to 100,000 people is indeed a humbling and difficult task. It is made all the more difficult by knowing that the interests of the citizens are many and varied. It is hoped that the results of this study will serve to provide surer footing for those whose responsibility it is to represent Rowan County.

S T U D Y M E T H O D O L O G Y

STUDY METHODOLOGY

The first part of this study deals with the results of a questionnaire which was sent to county residents. The questionnaire itself is broken down into what amounts to four parts. The first part consists of thirty-eight questions covering a wide variety of subjects. This part of the questionnaire is almost identical to part of a questionnaire which was distributed statewide by the North Carolina Agricultural Extension Service and the Department of Sociology and Anthropology, North Carolina State University.¹ The only difference in this part of the county questionnaire and that part of the state questionnaire after which it was patterned was the inclusion of a question on historic preservation on the county form and the elimination of two state questions of doubtful need on the local level. By following this approach it was possible not only to learn how people in Rowan County felt about the problems covered in the questionnaire, but it was also possible to compare local results with those of the entire state and also state planning Region F, of which Rowan County is a part.

The second section of the county questionnaire consisted of eleven questions about specific programs or courses of action which are of concern to Rowan County. These questions were especially written to determine how the county people felt so their responses could be used as a guide in future actions.

The third part of the questionnaire consisted of four questions to find out something about those who responded. The questions asked how long the respondent had lived in Rowan County, how old he or she is, what

¹Results published in five volumes of a report called Through our Eyes, Volumes 1 through 5, published December, 1963 through May, 1974.

township he or she lives in and finally, whether he or she lives in Salisbury, one of the other towns in the county, a subdivision out in the county, or in the county but not in a subdivision.

The final part of the questionnaire consisted of a single, open-ended question which stated: "What one thing would you most like to see the county do or not do?" This question was intended to allow the respondent to express himself about the subject of greatest concern to him, free of any constraints. The responses were then categorized by major subjects and divisions within major subjects and then analyzed. The results are given as a separate part of this report.

It was decided that a five percent survey of county households would be both reasonable and manageable. The number of county households was projected forward from the 1970 census to the present and five percent of the figure was computed. It was estimated that approximately 32,000 households existed now. This resulted in a need for 1,600 questionnaires to be sent out. Names of recipients were randomly selected from the tax records maintained by the county's Data Processing Department. The questionnaire, along with a stamped, self-addressed envelope, was sent to the 1,600 names so chosen during the first week of December, 1974. Questionnaires were then accepted through January 15, 1975, after which time the responses were given to the Rowan County Data Processing Department for data punching, program writing, and computer analysis of all responses.

Of the 1,600 questionnaires which were sent out, thirty were returned which could not be used. The intended recipients had either moved without leaving a forwarding address, were deceased, could not be located for one reason or another, or returned a form which could not be used; i.e., not filled out, etc. From the remaining 1,570 questionnaires, 534 were returned

in a usable form prior to January 15, 1975. This is a return of just over 33.3% of all 1,600 forms which were sent out originally. It is felt that this is a very good percentage of return and is especially so since there was no program to follow up with personal contacts to request cooperation. The only encouragement given was in the form of a letter which was sent with the questionnaire and signed by the chairman of the Rowan County Planning Board, plus a news article just prior to sending out the questionnaires. The cover letter as well as the questionnaire are reprinted in the Appendix.

The other major section of this report deals with a review of actions and decisions made by the Rowan County Board of Commissioners during recent years. This was done to see if a pattern of policies would emerge from the actual actions of that Board. All "action" policies could then be compared with the results of the questionnaire to see if the governing body was "in tune" with the wishes of the public.

This process consisted of an actual review of all the official minutes of the Board of Commissioners from January, 1971 through August, 1974. Each recorded decision which represented the creation of a policy, or part of a policy for the county was so noted. The entire compilation was then categorized, analyzed and the apparent policy statement determined. The results of this study are given in this report and the dates of the pertinent Commission minutes are given as Appendix Three.

C O U N T Y Q U E S T I O N N A I R E

PART ONE: GENERAL SURVEY

GENERAL SURVEY

This part of the county questionnaire closely follows the format of a section of a state questionnaire conducted in 1973. Five broad categories are listed under which a total of 38 topics are covered. The topics are specific, but not in the same sense as those in Part Two of the questionnaire. In Part Two respondents are asked to state a preference for a course of action. Here they are asked to determine the seriousness of a problem.

Each topic was ranked by the degree the respondents felt that it was a serious problem. All responses in the moderate and serious columns were combined for each topic. This same procedure was used in the state questionnaire and provides a means for comparison. For this report responses for no problem and slight problem were also combined.

The responses for each topic are given in Table 1 along with its relative seriousness ranking. The seriousness ranking was determined by the percent of all responses which were recorded in the moderate and serious problem column. The topic with the highest percentage score was given a rating of one, and so on down through the list of topics until the last was ranked. In the case of a tie in percentage points, the topic with the largest percentage of serious problem responses was ranked first. Table 2 lists each of the topics in rank order and compares its county ranking with those it earned on both the state level and also for Region F.

A quick review shows that the current economic conditions which exist in the nation are playing a major roll in the thinking of individuals. "Cost of living" was ranked as number one in order of seriousness. This was true also in 1973 when the state conducted its questionnaire study.

Fear for the welfare of the youth of the county, region and state showed a strong second place as "use of illegal drugs" was scored second high in seriousness. After this, rankings between the county and those of the region and state began to vary. Additional analysis could be made, but the tables are available. Here, as in the remainder of the report, text is kept to a minimum in the belief that the tables speak for themselves.

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a strong school place as "use of illegal drugs" was scored second high in
seriousness. After this, ranking between the county and those of the
region and state began to vary. Additional motives could be added, but
the region are available. Here, as in the remainder of the report, text
is left to a statement is the belief that the reader speak for themselves.

QUESTIONNAIRE - PART ONE RESPONSES

TABLE 1

SUBJECT	RESPONSES					
	No Response To Question	No or Slight Problem	Moderate or Serious Problem	Seriousness Ranking		
	No.	%	No.	%	No.	%
<u>GOVERNMENTAL</u>						
Adequacy of law enforcement	19	4	360	67	155	28
Use of illegal drugs	16	3	99	19	419	78
Adequacy of fire protection	22	4	406	76	106	19
Air pollution	20	4	342	64	172	32
Water pollution	29	5	262	49	243	45
Adequacy of water and sewage facilities	28	5	324	61	182	35
Garbage collection and disposal	19	4	324	61	191	35
Condition of streets and roads	24	5	312	58	198	37
Long range community planning	62	12	276	51	196	37
<u>EDUCATIONAL AND CULTURAL</u>						
Availability of special education for retarded and handicapped	30	6	285	53	219	41
Adequacy of elementary and high schools	29	5	373	70	132	25
Availability of vocational training in high schools	37	7	352	66	145	27
Race relations in community	19	4	397	74	118	22
Adequacy of libraries and museums	50	9	408	77	76	14
Cultural opportunities - music and art	67	12	395	74	72	14
Availability of kindergarten program	42	8	393	74	99	18
Adult education program	42	8	418	78	74	14
Preservation of historic sites	31	6	390	73	113	21
<u>ECONOMIC</u>						
Adequacy of tourist facilities	34	6	396	74	104	19
Availability of adequate housing	26	5	341	64	166	31
Adequacy of transportation systems	27	5	235	44	272	51
Employment opportunities	28	5	221	41	285	53
Unemployment	27	5	180	34	327	61
Industrial development	40	7	287	54	207	39
Cost of living	17	3	64	12	453	85

contd.

	No Response To Question	No or Slight Problem	Moderate or Serious Problem	Seriousness Ranking
	<u>No.</u>	<u>%</u>	<u>No.</u>	<u>%</u>
<u>SOCIAL</u>				
Recreation and entertainment facilities for those under 21 years	26	5	223	42 53
Recreation and entertainment facilities for those 21 to 60 years	25	5	271	51 45
Recreation and entertainment facilities for those over 60 years	37	7	238	45 48
Citizen participation in community decisions	31	6	196	37 58
Willingness of people to work for good of the county	32	6	214	41 54
County spirit and pride	34	6	278	52 41

<u>HEALTH AND WELFARE</u>				
Availability of youth counseling services	45	8	284	53 38
Adequacy of medical facilities and staff	31	6	239	44 49
Assistance to the old	38	7	196	37 56
Availability of child care centers	51	9	315	59 31
Protection of individual freedom and privacy	34	6	271	51 42
Assistance to the poor	40	8	280	53 40
Mental health services	33	6	322	61 34

TABLE 2

COMPARATIVE SUBJECT RANKING BY SERIOUSNESS OF PROBLEM
ROWAN COUNTY, REGION F, AND THE STATE

	<u>Rowan County</u>	<u>Region F</u>	<u>State</u>
Cost of living	1	1	1
Use of illegal drugs	2	2	2
Unemployment	3	29	23
Citizen participation in community decisions	4	16	17
Assistance to the old	5	6	6
Willingness of people to work for good of the county*	6	19	20
Employment opportunities	7	33	18
Recreation and entertainment facilities for those under 21	8	11	7
Adequacy of transportation systems	9	10	11
Adequacy of medical facilities & staff	10	5	4
Recreation and entertainment facilities for those over 60	11	3	3
Recreation and entertainment facilities for those 21 to 60	12	8	5
Water pollution	13	7	14
Protection of individual freedom and privacy	14	31	36
Availability of special education for retarded and handicapped	15	4	8
County* spirit and pride	16	25	31
Assistance to the poor	17	18	13
Industrial development	18	37	35
Availability of youth counseling services	19	20	10
Long range community planning	20	17	15
Condition of streets and roads	21	9	9
Adequacy of water and sewage facilities	22	26	24
Garbage collection and disposal	23	28	27
Mental health services	24	12	12
Air pollution	25	15	26
Availability of child care centers	26	22	16
Availability of adequate housing	27	24	19
Adequacy of law enforcement	28	14	22
Availability of vocational training	29	27	30
Adequacy of elementary and high schools	30	23	21
Race relations in community	31	13	28
Preservation of historic sites	32	**	**
Adequacy of tourist facilities	33	32	32
Adequacy of fire protection	34	36	37
Availability of kindergarten program	35	21	25
Cultural opportunities--music & art	36	35	29
Adequacy of libraries and museums	37	34	33
Adult education program	38	30	34

*The word "community" was used in the state questionnaire.

**This question was not asked in the state questionnaire.

COMPARATIVE SUBJECT MATTER OF TEACHERS OF SCHOOLS
KOHAN COUNTY, REGION 1, AND THE STATE

TABLE 1

State	Region 1	Kohan County	
1	1	1	Cost of living
2	2	2	Use of illegal drugs
3	3	3	Unemployment
4	4	4	Custom participation in community
5	5	5	Accidents
6	6	6	Attendance to the old
7	7	7	Wellness of people in work day
8	8	8	Cost of the county
9	9	9	Highway operations
10	10	10	Sanitation and water supply facilities
11	11	11	For home under 11
12	12	12	Methods of transportation systems
13	13	13	Agency of medical facilities in state
14	14	14	Sanitation and water supply facilities
15	15	15	For home over 50
16	16	16	Sanitation and water supply facilities
17	17	17	For home 11 to 50
18	18	18	Water pollution
19	19	19	Sanitation of individual houses
20	20	20	and parking
21	21	21	Sanitation of special education
22	22	22	For vehicles and handicapped
23	23	23	County assets and pride
24	24	24	Attendance to the poor
25	25	25	Industrial development
26	26	26	Availability of youth counseling
27	27	27	Religion
28	28	28	For home, specially designed
29	29	29	Location of streets and roads
30	30	30	Sanitation of water and sewage facilities
31	31	31	Methods of water and sewage disposal
32	32	32	Health care services
33	33	33	For home
34	34	34	Availability of child care centers
35	35	35	Availability of advanced housing
36	36	36	Availability of the government
37	37	37	Availability of vocational training
38	38	38	Availability of electricity and light
39	39	39	Sanitation
40	40	40	Sanitation in community
41	41	41	Sanitation of historic areas
42	42	42	Sanitation of the city facilities
43	43	43	Sanitation of the city
44	44	44	Sanitation of the city
45	45	45	Sanitation of the city
46	46	46	Sanitation of the city
47	47	47	Sanitation of the city
48	48	48	Sanitation of the city
49	49	49	Sanitation of the city
50	50	50	Sanitation of the city

NOTE: "Sanitation" was used in the title "Sanitation".
This question was not asked in the state questionnaire.

C O U N T Y Q U E S T I O N N A I R E

PARTS TWO AND THREE: QUESTIONS SPECIFICALLY
FOR ROWAN COUNTY

A. Total County Response

B. Non-Municipal Response

CONSTITUTIONAL

ARTICLE I
SECTION 1

ALL LEGISLATIVE POWERS

SHALL BE VESTED IN A CONGRESS

QUESTIONS SPECIFICALLY FOR ROWAN COUNTY

A. Total County Response

If there is such a thing as a typical respondent to the questionnaire, he would have lived in the county over 20 years and probably all his life. He would be about 50 years old and would live out in the county but not in a subdivision. He would prefer for the county to continue to grow at a moderate rate with considerable attention given to quality of growth rather than quantity. He feels strongly that any new subdivisions and industrial or business sites be well planned as well as controlled to limit pollution of any kind before they are allowed to share the county with him. He has a concern for flooding and is in favor of the county taking steps to reduce or eliminate it. He also feels that everyone in the county should have good, safe housing and any dwellings that aren't should be made safe for people to live in. He also feels that people who choose to live in a mobile home should be allowed to do so anywhere he or she pleases. He is likely to pay a private collector to carry off his garbage, but he may choose to use the county-provided collection bins. Finally, he is not in favor of the county establishing a door-to-door garbage collection service at this time.

This description of the typical respondent takes certain liberties and ignores the responses of those who did not agree with the above expressions. However, it does establish the majority feelings of the respondents, as outlined below in the questions and answers to Parts Two and Three of the questionnaire. This part of the questionnaire was specifically written for Rowan County to find out how the people felt about specific programs or activities which the county may want to undertake in the future. The answers should serve well as a guide to what policies to follow.

Table 3: Questions and Responses to Parts Two and Three of the
County Questionnaire: Total County

1. Do you think Rowan County should

<u>Number</u>	<u>Percent</u>	
133	25	stay at its present population size
359	67	grow at a moderate rate about like it has in the recent past
35	7	grow at a much faster rate
3	1	no opinion or no response

2. Should the county establish minimum standards for the quality of design of new subdivision, business areas, and industrial sites?

<u>Number</u>	<u>Percent</u>	
389	73	Yes
83	15	No
58	11	No opinion or no response

3. Should a new business or industry which may produce excessive noise, traffic, air pollution, odor, etc. be restricted or otherwise controlled?

<u>Number</u>	<u>Percent</u>	
496	93	Yes
24	5	No
9	2	No opinion or no response

4. Should the county take steps to reduce the flooding of land or to lessen the effects of such flooding?

<u>Number</u>	<u>Percent</u>	
375	70	Yes
94	18	No
60	12	No opinion or no response

5. Should housing in the county which does not meet minimum standards for human occupancy because of fire hazards, dilapidation, or other unsafe conditions be either brought up to minimum standards by the owner or be closed as unfit for human occupancy?

<u>Number</u>	<u>Percent</u>	
438	82	Yes
61	11	No
32	6	No opinion or no response

6. Mobile homes should be

<u>Number</u>	<u>Percent</u>	
255	48	Allowed anywhere in the county just like a regular home
137	36	Allowed only in certain areas of the county
130	24	Allowed only in mobile home parks
8	2	Not allowed at all in the county
4	1	No opinion or no response

7. Which garbage disposal system do you use?

<u>Number</u>	<u>Percent</u>	
218	41	Municipal pickup
133	25	Private collector you pay yourself
131	25	Use county collection bins on the side of the road
47	9	Dispose of garbage yourself
5	1	No response

8. Should the county provide door-to-door garbage collection throughout the county?

<u>Number</u>	<u>Percent</u>	
168	32	Yes
311	58	No
49	10	No opinion or no response

9. How strict should the county be on air and water pollution?

<u>Number</u>	<u>Percent</u>	
105	20	Very strict--no pollution allowed
271	51	Strict--very little pollution allowed
142	26	Not very strict--only restrict worse forms of pollution
6	1	No controls at all
10	2	No response

10. Should the county take an active interest in preserving its history?

<u>Number</u>	<u>Percent</u>	
455	85	Yes
31	6	No
43	8	No opinion or no response

11. Should the county provide more recreation facilities for its citizens?

<u>Number</u>	<u>Percent</u>	
338	63	Yes
111	21	No
81	15	No opinion or no response

12. How long have you lived in Rowan County?

<u>Number</u>	<u>Percent</u>	
24	5	0 - 5 years
23	4	6 - 10 years
31	6	11 - 20 years
185	35	Over 20 years
271	51	All my life

13. Where in Rowan County do you live?

<u>Number</u>	<u>Percent</u>	
134	25	In the City of Salisbury
116	22	In one of the towns
50	9	In the county in a subdivision
229	43	In the county but not in a subdivision
5	1	No response

14. Which age bracket are you in?

<u>Number</u>	<u>Percent</u>	
3	1	Under 21
56	11	21 - 30
75	14	31 - 40
131	25	41 - 50
180	34	51 - 60
89	17	Over 60

B. Non-Municipal Response

While it must be acknowledged that the programs and activities covered in Part Two of the questionnaire will effect all citizens of the county regardless of where they live, it was felt that those who live in municipalities may have a different outlook than those out in the county. For this reason responses were also analyzed for only those respondents who lived outside municipal boundaries. The difference might have been significant since fully 47 percent of all respondents live inside corporate limits and their numbers could bias responses, if in fact they did feel differently about the programs. The results are given below. What is significant is that the overall results did not change.

Table 4 Questions and Responses to Parts Two and Three
of the Questionnaire: Non-Municipal Responses

1. Do you think Rowan County should

<u>Number</u>	<u>Percent</u>	
77	30	Stay at its present population size
175	67	Grow at a moderate rate about like it has in the recent past
9	3	Grow at a much faster rate
1	0	No response

2. Should the county establish minimum standards for the quality of design of new subdivisions, business areas, and industrial sites?

<u>Number</u>	<u>Percent</u>	
178	68	Yes
53	20	No
29	11	No opinion or no response

3. Should a new business or industry which may produce excessive noise, traffic, air pollution, odor, etc., be restricted or otherwise controlled?

<u>Number</u>	<u>Percent</u>	
247	95	Yes
9	3	No
5	2	No opinion or no response

4. Should the county take steps to reduce the flooding of land or to lessen the effects of such flooding?

<u>Number</u>	<u>Percent</u>	
177	68	Yes
49	19	No
35	13	No opinion or no response

5. Should housing in the county which does not meet minimum standards for human occupancy because of fire hazards, dilapidation, or other unsafe conditions be either brought up to minimum standards by the owner or be closed as unfit for human occupancy?

<u>Number</u>	<u>Percent</u>	
200	77	Yes
38	14	No
23	9	No opinion or no response

6. Mobile homes should be

<u>Number</u>	<u>Percent</u>	
158	60	Allowed anywhere in the county just like a regular home
52	20	Allowed only in certain areas of the county
46	18	Allowed only in mobile home parks
5	2	Not allowed at all in the county

7. Which garbage disposal system do you use?

<u>Number</u>	<u>Percent</u>	
8*	3	Municipal pickup
103	39	Private collector you pay yourself
113	43	Use county collection bins on the side of the road
37	14	Dispose of garbage yourself

*Municipal pickup was stated by 8 rural respondents and is so recorded here.

8. Should the county provide door-to-door garbage collection throughout the county?

<u>Number</u>	<u>Percent</u>	
85	32	Yes
158	61	No
18	13 7	No opinion or no response

9. How strict should the county be on air and water pollution?

<u>Number</u>	<u>Percent</u>	
42	16	Very strict--no pollution allowed
134	51	Strict--very little pollution allowed
74	28	Not very strict--only restrict worse forms of pollution
5	2	No controls at all
6	2	No response

10. Should the county take an active interest in protecting its history?

<u>Number</u>	<u>Percent</u>	
216	83	Yes
19	7	No
26	10	No opinion or no response

11. Should the county provide more recreation facilities for its citizens?

<u>Number</u>	<u>Percent</u>	
158	61	Yes
54	21	No
49	18	No opinion or no response

12. How long have you lived in Rowan County?

<u>Number</u>	<u>Percent</u>	
6	2	0 - 5 years
18	7	6 - 10 years
10	4	11 - 20 years
78	30	Over 20 years
149	57	All my life

13. Where do you live?

<u>Number</u>	<u>Percent</u>	
0	0	In the City of Salisbury
0	0	In one of the towns
46	18	In the county in a subdivision
213	81	In the county, but not in a subdivision
2	1	No response

14. Which age bracket are you in?

<u>Number</u>	<u>Percent</u>	
1	0	20 or under
29	11	21 - 30
40	15	31 - 40
75	29	41 - 50
62	24	51 - 60
54	21	Over 60

C O U N T Y Q U E S T I O N N A I R E

RESPONSES TO THE QUESTION:

"What one thing would you most like to
see the county do or not do?"

Responses to the question: "What one thing would you most like to see the county do or not do?"

The last question on the questionnaire was different from all others in that it did not provide a series of possible responses to a particular question. Instead, the respondent was asked: "What one thing would you most like to see the county do or not do?" This was an open-ended question that allowed each individual to state what was of greatest concern to him or her in his or her own words. Out of 534 returned, usable forms, 397 persons took the opportunity to respond to this question. While it was intended that the respondent name only one item, many named two or more. Counting all responses, a total of 530 different comments were made. In all cases where more than one response was given, the first one listed was considered to be the primary concern of the respondent. However, where more than one answer was given, a priority ranking did not appear to exist. Rather, each response seemed to have equal weight. For this reason all responses after the first were treated equally.

Each response was categorized by subject matter. In all, 31 primary categories were determined to exist. In addition a number of responses were received that were general in nature and did not lend themselves to any category; i.e., comments of praise or condemnation of the county, etc.

The 31 categories were ranked according to a formula designed to determine the extent the problem was shared with other respondents.

Scores for the ranking were determined as follows:

1. Each first choice comment received one point.
2. Each comment other than first choice received one-half point.
3. A point was given for each township represented in the comments for each category. This gave more weight to a problem felt by many areas of the county than one which was more local in nature.

4. In case of a tie in total score, the category with the most first choices was rated first. Should there also be a tie in the number of first choices, the category with more township representation was rated first.

Each of the categories is shown in Table 5 along with its ranking and total score. It should be remembered that these categories were not preselected by anyone, but represent those things that the respondents themselves thought were of prime importance. It should also be kept in mind that these are generally broad categories. Within each the comments may be varied and, at times, even in opposition to each other. The reader is referred to the brief summary of each category that follows for a better understanding of what the people had on their minds with respect to any given subject. The actual questionnaires are kept on file in the Planning office should anyone require or desire to review them personally.

It should be noted that while these topics represent the item of primary concern to the particular respondent, they are not necessarily representative of the feelings of all respondents to the questionnaire. For instance, while Law Enforcement as a category was number one in this part of the questionnaire, the topic Adequacy of Law Enforcement scored low as a serious problem in Part One of the questionnaire. Also, a check of the summary for Law Enforcement will show that it is a category composed of many parts. Thus it does not represent a single minded interest, but many. The same is true of the other categories.

TABLE 5

ITEMS OF PRIMARY CONCERN TO QUESTIONNAIRE RESPONDENTS

(Answers to the question: "What one thing would you most like to see the county do or not do?")

		<u>Score</u>
1	Law enforcement - - - - -	83.5
2	Taxes - - - - -	60.5
3	Road and transportation improvements- - - - -	59.0
4	Education - - - - -	41.5
5	County water and sewer- - - - -	30.5
6	Garbage collection and disposal - - - - -	29.5
7	Recreation- - - - -	29.0
8	Social services - - - - -	27.5
9	Industrial development- - - - -	25.0
10	Litter clean up - - - - -	24.0
11	County inspections- - - - -	22.0
12	Medical and health- - - - -	21.5
13	Housing - - - - -	21.0
14	Business and downtown promotion - - - - -	16.5
15	Pollution - - - - -	15.5
16	Long range planning - - - - -	14.0
17	Zoning- - - - -	13.0
18	Consolidation of government - - - - -	12.5
19	Fire protection - - - - -	11.0
20	Annexation- - - - -	9.5
21	Remove parking meters - - - - -	9.0
22	Historic preservation - - - - -	6.0
23	Single, toll-free number for county offices - - - - -	4.0
24	Extension of county services throughout county- - - - -	3.5
25	Flood control - - - - -	3.5
26	Ban Sunday sales- - - - -	2.5
27	More library service in small towns	
to	Limit drawdown on High Rock Lake	
31	Public restrooms in municipalities	2.0 each
	Better lighting in populated areas	
	No extraterritorial jurisdiction for municipalities	

Plus 27 other comments of a general nature which could not be categorized as above; i.e., comments praising or condemning county, etc.

Summary of Responses to the Question "What one thing would you most like to see the county do or not do?"

Each of the 530 responses to the above question was sorted by subject matter. However, once sorted it was necessary to further refine the responses to more specific statements about the subject. While Table 5 shows the broad concern for a given category, this section attempts to provide the reader with more insight about the feelings of the respondents. Each subject is summarized below.

Subject	No. of Responses	No. of Other Responses	Total Responses
Don't know	12	4	16
Don't want more taxes	1	2	3
Don't want more	6	2	8
Reduce or eliminate food tax	3	0	3
Too much in other systems	2	0	2
Reduce taxes on tobacco and alcohol	1	1	2
Reduce or eliminate sales tax	1	1	2
Reduce taxes for better service	1	0	1
Several comments	3	3	6
Responses represented:	11		

1 LAW ENFORCEMENT

<u>Comment briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Better dog control	10	2	12
Better law enforcement, in general	9	2	11
More or adequate police protection	9	2	11
Crack down on drug law violators	8	1	9
Create a county-wide police department	5	2	7
Better law officers	4	0	4
Better courts and justice	3	2	5
General support of Sheriff's Dept.	3	0	3
Stiffer penalties for law breakers	2	3	5
No weapons fired near populated areas	2	2	4
Crack down on bud mufflers & speeding	2	0	2
Enforce disturbing the peace laws	2	0	2
Have a non-political sheriff's dept.	1	2	3
General comments	<u>2</u>	<u>1</u>	<u>3</u>
	62	19	81

Townships represented: 12

2 TAXES

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Cut taxes	12	4	16
Use tax money carefully	12	2	14
Don't raise taxes	6	2	8
Reduce or eliminate food tax	3	0	3
Tax break to older citizens	2	00	2
Raise taxes on tobacco and alcohol	1	2	3
Reduce or eliminate sales tax	1	1	3
Raise taxes for better service	1	0	1
General comments	<u>3</u>	<u>1</u>	<u>4</u>
	41	13	54

Townships represented: 13

3 ROADS AND TRANSPORTATION SYSTEM

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Improve roads in general	14	2	16
Pave unpaved roads	8	2	10
Specific road improvement requests	7	4	11
Better bus system	2	2	4
Better snow and ice clearance	1	1	2
Airport improvements	1	0	1
Create bicycle byways	1	0	1
Sidewalk on Innes Street under I-85	1	0	1
School bus comments	0	3	3
General comments	<u>4</u>	<u>0</u>	<u>0</u>
	39	14	53

Townships represented: 13

4 EDUCATION

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Consolidate city & county schools	3	1	4
Increase school budget	3	1	4
Cut school budget	3	0	3
End fund raising activities by increasing funds	3	0	3
Improve school system	3	2	5
Improve teacher pay plan	2	0	2
Have vocational training	1	2	3
More help for special need children	1	2	3
Various comments	<u>7</u>	<u>5</u>	<u>12</u>
	26	13	39

Townships represented: 9

5 COUNTY WATER AND SEWER

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
For county water and sewer	17	1	18
For county water only	1	0	1
For county sewer only	1	0	1
Against county water and sewer	0	1	1
Various comments	<u>2</u>	<u>0</u>	<u>2</u>
	21	2	23

Townships represented: 8

6 GARBAGE COLLECTION AND DISPOSAL

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Requests for more garbage bins	6	3	9
For county-wide, door-to-door service	5	3	8
More frequent pickup of garbage	2	0	2
Better garbage control	1	2	3
Franchise county-wide pickup	1	0	1
Appreciation of garbage bins	1	0	1
Recycle garbage	<u>0</u>	<u>1</u>	<u>1</u>
	16	9	25

Townships represented: 9

7 RECREATION

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
More recreation for all ages	11	2	13
More recreation for young people	6	6	12
Appreciate strict supervision of Dan Nicholas Park	<u>1</u>	<u>0</u>	<u>1</u>
	18	8	26

Townships represented: 7

8 SOCIAL SERVICES

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Check welfare rolls more carefully	7	1	8
Help those who help themselves	4	0	4
Take care of old and poor	3	0	3
Provide child care centers	1	1	2
Provide hot lunches for the elderly	1	0	1
Better services to widows	1	0	1
More information about available services	0	1	1
	<u>17</u>	<u>3</u>	<u>20</u>

Townships represented: 9

9 INDUSTRIAL DEVELOPMENT

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Seek more industry	9	3	12
Provide more jobs	2	0	2
Provide public service jobs	2	0	2
Prohibit industry	1	1	2
Make industry pay fair costs for services	1	1	2
	<u>15</u>	<u>5</u>	<u>20</u>

Townships represented: 8

10 LITTER CLEAN UP

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Clean up junk and litter in county	6	3	9
Clean up road ditches	2	2	4
Remove junk cars	2	1	3
Clean up streams	2	0	2
Force owners to clean up property	1	0	1
	<u>13</u>	<u>6</u>	<u>19</u>

Townships represented: 8

11 COUNTY INSPECTIONS

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Exempt private building and repair	6	0	6
Do away with inspection program	2	3	5
Reduce restrictions in the county	2	2	4
Set standards, but no permit cost	2	0	2
	<u>12</u>	<u>5</u>	<u>17</u>

Townships represented: 7

12 MEDICAL AND HEALTH

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Provide good nursing homes for the elderly	4	0	4
Better ambulance service	2	2	4
Various comments	5	3	8
	<u>11</u>	<u>5</u>	<u>16</u>

Townships represented: 8

13 HOUSING

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
For minimum housing standards	3	1	4
Better low income housing	3	1	4
No housing controls	3	0	3
Make renters clean up and care for housing	2	0	2
Allow mobile homes anywhere	2	0	2
Allow mobile homes in parks only	1	0	1
Restrict land used for housing developments	1	0	1
	<u>15</u>	<u>2</u>	<u>17</u>

Townships represented: 5

14 BUSINESS AND DOWNTOWN PROMOTION

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Improve downtown Salisbury	2	1	3
Need shopping center in western county	2	0	2
Need shopping center in China Grove	1	0	1
Need good mall and/or cafeteria	1	1	2
More off-street parking in downtown Salisbury	$\frac{1}{7}$	$\frac{0}{2}$	$\frac{1}{9}$

Townships represented: 5

15 POLLUTION

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Combat water pollution	4	0	4
Combat all pollution	3	3	6
Restrict polluting industries	$\frac{1}{8}$	$\frac{0}{3}$	$\frac{1}{11}$

Townships represented: 6

16 LONG RANGE PLANNING

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
For long range planning	9	0	9
Plan equally for all in the county	$\frac{1}{10}$	$\frac{0}{0}$	$\frac{1}{10}$

Townships represented: 4

17 ZONING

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Have county zoning	5	1	6
Do not have county zoning	<u>3</u>	<u>1</u>	<u>4</u>
	8	2	10

Townships represented: 4

18 CONSOLIDATION OF GOVERNMENT

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Consolidate city & county government	5	1	6
Consolidate city, towns, and county government	3	0	3
Avoid duplication at all levels of government	<u>1</u>	<u>0</u>	<u>1</u>
	9	1	10

Townships represented: 3

19 FIRE PROTECTION

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Total Chosen</u>
Better support of volunteer fire dept.	3	0	3
Provide better fire protection	1	2	3
Make fire districts that include all of county	<u>0</u>	<u>2</u>	<u>2</u>
	4	4	8

Townships represented: 5

20 ANNEXATION

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Keep city from annexing	2	1	3
Allow people to vote on annexation	2	0	2
Salisbury should annex to Granite Quarry	<u>1</u>	<u>0</u>	<u>1</u>
	5	1	6

Townships represented: 4

21 PARKING METERS

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Do away with parking meters	4	2	6

Townships represented: 2

22 HISTORIC PRESERVATION

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Historic preservation	0	4	4

Townships represented: 4

23 TOLL FREE NUMBER

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Provide a single, toll free number to reach all county offices	2	0	2

Townships represented: 2

24 EXTENSION OF SERVICES

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Extend county services to all of county instead of concentrating around Salisbury	2	0	2
Townships represented: 2			

25 FLOOD CONTROL

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Apply flood plain controls	1	0	1
Do not spend money on flood problems caused by developers	$\frac{0}{1}$	$\frac{1}{1}$	$\frac{1}{2}$
Townships represented: 2			

26 BAN SUNDAY SALES

<u>Comment Briefs</u>	<u>No. of First Choices</u>	<u>No. of Other Choices</u>	<u>Total Times Chosen</u>
Ban all Sunday sales, except for emergencies	1	1	2
Townships represented: 1			

The following each received a single first choice comment:

- *More library service in small towns
- *Limit drawdown on High Rock Lake
- *Provide public rest rooms in municipalities
- *Better lighting of populated areas
- *No extraterritorial jurisdiction by municipalities

Plus there were 27 other comments of a general nature which could not be categorized as above, such as comments praising or condemning the county in general.

INFORMAL COUNTY POLICIES AS DETERMINED
FROM A REVIEW OF THE MINUTES OF THE
ROWAN COUNTY BOARD OF COMMISSIONERS

January, 1971 through August, 1974

Following is a summary of activities recorded in the official minutes of the Rowan County Board of Commissioners. The time period covered in the review process was from January, 1971 through August, 1974. The purpose of the review was to determine if formal or informal county policies were being created through actions which the Commissioners were taking in the normal course of business. Further, the review was to find out if the actions were positive in nature and consistent enough to represent a policy statement, albeit unstated. The review uncovered many such actions on the part of the Board. Essentially they covered twelve primary subjects and they were found to be positive and consistent. The summary for each subject and the apparent policy statement are given. References to the dates in the Commission minutes when specific actions were taken are given in the Appendix.

Informal County Policies

Intergovernmental Coordination

County consistently took steps to improve economic efficiency through cooperation and merger of efforts. County accepted responsibility where it would act effectively and delegated authority where others could do so (COG). This generally resulted in the county agreeing to hold elections for the municipalities in the county, to prepare tax scrolls for the towns and to actually collect tax for Salisbury. Delegation of authority was to Centralina Council of Governments agreeing to that agency serving as a central service agency for various things--i.e., air pollution control program, resource conservation and development project, environmental protection agency, etc.

Apparent policy: Seek intergovernmental cooperation in actions which benefit the public in cost, service, efficiency or all three.

Recreation

Action in the field of county recreation has received interest on the part of the County Commissioners. They have continued to support the efforts of the county Parks and Recreation Commission in its activities and have consistently referred recreational requests to that commission for consideration. All requests for funding of other recreation programs have been referred to the commission for consideration. This has occurred several times--i.e., with a request by the Salisbury-Rowan Community Service Council, a request from Granite Quarry, and a request from the South Rowan Recreation Center delegation for funding of a summer program.

The County Commissioners have shown further support for its recreation program by adding Ellis Park to the system, continuing to finance Dan Nicholas Park, gave the chairman authority to write state legislators in support of use of tax monies for recreation and libraries, passed a resolution supporting a proposed Yadkin River Park system and also supported an exploration of combining the city and county recreation programs.

Apparent policy: For a sound, coordinated recreation program.

Watershed Activities

The County Commissioners serve as sponsors for the improvement of the Tri Creek Watershed and agreed to pay for soils mapping in the watershed while not taking action on a countywide soils mapping proposal (separate actions).

Apparent policy: For watershed protection, elimination of soil erosion, loss of natural resources; i.e., soils, and flood protection.

Education

County is in favor of improved educational facilities, based on past actions. County Commissioners have supported state school bonds, a long range plan for local schools for which state bonds would help build and they have approved the issuance of bonds for new facilities at Rowan Tech.

Apparent policy: Provide quality educational experiences to meet the needs of Rowan County.

Solid Waste

Actions of the County Commissioners regarding solid waste demonstrate positive policies to clean up county roadsides and enhance the county's appearance, to provide an adequate sanitary landfill operation, and to provide convenient dumping facilities for those who are without such a service. The Commissioners have also demonstrated a policy to continue to find a better system by ordering a study of existing methods of solid waste collection and disposal and possible alternatives available to the county to accomplish the same goals.

Apparent policy: Assure safe, sanitary and attractive conditions for Rowan County citizens

Health

The County Commissioners have favored health programs for the public. They have supported an alliance with Region F and other agencies within the region with the Mid-Crescent Comprehensive Health Planning Council. They have also participated in construction programs to improve health facilities such as the Tri-County Mental Health Clinic, the new health department, and they had planned to construct an extended care facility, but participated in its charity work instead by allocating \$1.00 per capita per year for it. They also franchise an ambulance service.

Apparent policy: To provide needed services and facilities for the people. To assure adequate facilities. Improved health services.

Law Enforcement

Commissioners set up a juvenile department in conjunction with Salisbury and authorized a study of the Sheriff's department. They raised salaries and added new positions as a result of the study plus a new addition to the department. They made improvements to the North Kannapolis jail facility and they supported a Junior Chamber of Commerce drug abuse program.

Apparent policy: For improved and modern law enforcement procedures and facilities.

Housing

County Commissioner actions in the field of housing have been in two areas: (1) public housing and (2) mobile homes. The Commissioners have shown support for the county's public housing program by creating a housing authority and supporting it and by agreeing to participate in a federal rent supplement program in East Spencer. The Commissioners took action to make mobile homes safer by passing an ordinance requiring that all mobile homes which are blocked over 30 inches in height must have at least six anchors installed.

Apparent policy: Assure sound and safe housing for everyone.

Development Controls

Actions in the area of development control have been in favor of consumer protection and service. The county has passed an ordinance for heating, air conditioning, refrigeration and ventilation inspection and installation control. They have also authorized the county plumbing inspector to take over inspections in the Kannapolis Sanitary District and have under consideration a subdivision ordinance.

Apparent policy: Provide development controls to protect the consumer or provide the consumer with protective services.

Water and Sewer

The County Commissioners have shown an interest in providing adequate water and sewer facilities to the county and to cooperate with others in

the concern for adequate and well planned facilities. The County Commissioners have planned and asked for voter approval for a county water and sewer system. They have approved regional planning for adequate facilities by Council of Governments. They have worked with the City of Salisbury in providing facilities to county based industries and they have designated Salisbury as the lead agency for obtaining water and sewer facilities assistance from the federal government.

Apparent policy: To prepare for and provide, as possible, for the health, safety, and convenience of the citizens. To reduce or eliminate pollution, but not without the approval of the public.

Fire Protection

County Commissioners are for improved fire protection, but when direct cost is involved (tax), they have insisted that the public give its approval. County Commissioners studied need and duties of a county fire marshall (hired one now.) County provides some assistance to volunteer fire departments. Some people want to establish fire tax districts to assure adequate funding. County Commissioners will not do so without the approval of those affected by the tax.

Apparent policy: To assure good service, but in keeping with public approval for the same.

Historic

Established a Historic Properties Commission and approved establishing a property as historic. Also helped fund the Bicentennial Commission. Remodeled Community Building.

Apparent policy: In favor of recognizing and preserving history.

C O N C L U S I O N

CONCLUSION

A quick review of the questionnaire results and the summary of actions by the Rowan County Board of Commissioners shows that the Board has been generally "atuned" to the real interests and concerns of the people. The Commissioners took positive steps in twelve areas of interest to the respondents of the questionnaire and seem to have done so at about the magnitude which might be expected, based on the magnitude of interest expressed in the questionnaire responses. It appears that while a major concern of the respondents was that the citizens needed more participation in community decisions, their representatives have not done badly at all in mirroring their interests. It does appear that the elected representative form of government does work in that those who are chosen to serve do act on the behalf of those who placed them in office. However, this is not to say that greater efforts should not be made to obtain more citizen input into the decision making process. In fact, it is hoped that the questionnaire has served to improve communication between the people and their representatives.

A P P E N D I X

Cover Letter for Questionnaire

Questionnaire Form

Table of Dates for County Commissioners' Policy Actions

APPENDIX ONE

ROWAN MUNICIPAL AND COUNTY PLANNING BOARD

132 North Main Street Salisbury, North Carolina 28144 Phone 636-6971 Area Code 704

November 29, 1974

Dear Rowan County Citizen:

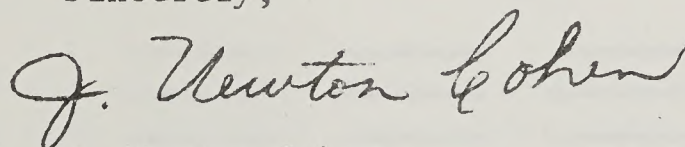
The Rowan County Planning Board wants to know more about how individual citizens feel about programs, policies, and events that affect their lives and the place they live; i.e., Rowan County. To find out, the Planning Board prepared a survey questionnaire which we are sending to five percent of the households throughout the county. Those who receive a questionnaire were randomly selected from a list of all county households. We feel that the results will be a fair representation of all county households and all points of view.

Because of the limited number of questionnaires, it is especially important that as many answer them as possible. This will give your Planning Board a more accurate understanding of how the county feels about each subject on the questionnaire.

Please respond to each question exactly as you feel. We will not know, nor do we wish to know, who answered each questionnaire. All answers will be grouped together for analysis and no individual questionnaire will be used or referred to alone.

Again, let me ask for your cooperation. It will help us to serve the county better in the future. If you have any questions, please call the Planning office at 636-6971.

Sincerely,



J. Newton Cohen

Chairman

Rowan County Planning Board

j1h

Enclosure

APPENDIX TWO

WHAT DO YOU THINK?

Tell your County Planning Board what you think about things in Rowan County. We want to know. You can help if you will check your answers below and mail them to us. Thank you.

J. Newton Cohen, Chairman
Rowan County Planning Board

PART ONE

Please indicate how serious you think each of the following problems is for Rowan County.

	<u>No Problem</u>	<u>Slight Problem</u>	<u>Moderate Problem</u>	<u>Serious Problem</u>
GOVERNMENTAL				
Adequacy of law enforcement.	_____	_____	_____	_____
Use of illegal drugs	_____	_____	_____	_____
Adequacy of fire protection.	_____	_____	_____	_____
Air pollution.	_____	_____	_____	_____
Water pollution.	_____	_____	_____	_____
Adequacy of water and sewage facilities.	_____	_____	_____	_____
Garbage collection and disposal.	_____	_____	_____	_____
Condition of streets and roads	_____	_____	_____	_____
Long range community planning.	_____	_____	_____	_____
EDUCATIONAL & CULTURAL				
Availability of special education for retarded and handicapped	_____	_____	_____	_____
Adequacy of elementary & high schools.	_____	_____	_____	_____
Availability of vocational training in high school	_____	_____	_____	_____
Race relations in community.	_____	_____	_____	_____
Adequacy of libraries and museums.	_____	_____	_____	_____
Cultural opportunities (drama, music, and art).	_____	_____	_____	_____
Availability of kindergarten program . .	_____	_____	_____	_____
Adult education program.	_____	_____	_____	_____
Preservation of historic sites	_____	_____	_____	_____
ECONOMIC				
Adequacy of tourist facilities	_____	_____	_____	_____
Availability of adequate housing	_____	_____	_____	_____
Adequacy of transportation systems . . .	_____	_____	_____	_____
Employment opportunities	_____	_____	_____	_____
Unemployment	_____	_____	_____	_____
Industrial development	_____	_____	_____	_____
Cost of living	_____	_____	_____	_____
SOCIAL				
Recreation and entertainment facilities for those under 21 years. .	_____	_____	_____	_____
Recreation and entertainment facilities for those 21 to 60 years. .	_____	_____	_____	_____
Recreation and entertainment facilities for those over 60 years . .	_____	_____	_____	_____
Citizen participation in community decisions.	_____	_____	_____	_____
Willingness of people to work for good of county...	_____	_____	_____	_____
County spirit and pride.	_____	_____	_____	_____
HEALTH & WELFARE				
Availability of youth counseling services	_____	_____	_____	_____
Adequacy of medical facilities & staff .	_____	_____	_____	_____
Assistance to the old.	_____	_____	_____	_____
Availability of child care centers . . .	_____	_____	_____	_____
Protection of individual freedom and privacy.	_____	_____	_____	_____
Assistance to the poor	_____	_____	_____	_____
Mental health services	_____	_____	_____	_____

Do you think Rowan County should:

_____ stay at its present population size
 _____ grow at a moderate rate about like it has in the recent past
 _____ grow at a much faster rate

Should the county establish minimum standards for the quality of design of new subdivisions, business areas, and industrial sites?

_____ YES _____ NO _____ NO OPINION

Should a new business or industry which may produce excessive noise, traffic, air pollution, odor, etc., be restricted or otherwise controlled?

_____ YES _____ NO _____ NO OPINION

Should the county take steps to reduce the flooding of land or to lessen the effects of such flooding?

_____ YES _____ NO _____ NO OPINION

Should housing in the county which does not meet minimum standards for human occupancy because of fire hazards, dilapidation, or other unsafe conditions be either brought up to minimum standards by the owner or be closed as unfit for human occupancy?

_____ YES _____ NO _____ NO OPINION

Mobile homes should be (check the statement you agree with most):

_____ allowed anywhere in the county just like a regular home
 _____ allowed only in certain areas of the county
 _____ allowed only in mobile home parks
 _____ not allowed at all in the county

Which garbage disposal system do you use?

_____ municipal pickup
 _____ private collector you pay yourself
 _____ use county collection bins on the side of the road
 _____ dispose of garbage yourself

Should the county provide door-to-door garbage collection throughout the county?

_____ YES _____ NO _____ NO OPINION

How strict should the county be on air and water pollution?

_____ very strict--no pollution allowed
 _____ strict--very little pollution allowed
 _____ not very strict--only restrict worse forms of pollution
 _____ no controls at all

Should the county take an active interest in preserving its history?

_____ YES _____ NO _____ NO OPINION

Should the county provide more recreation facilities for its citizens?

_____ YES _____ NO _____ NO OPINION

PART THREE

How long have you lived in Rowan County?

_____ 0-5 years; _____ 6-10 years; _____ 11-20 years; _____ over 20 years;
 _____ all my life

Where do you live?

_____ in the City of Salisbury
 _____ in one of the towns; which one _____
 _____ in the county in a subdivision
 _____ in the county but not in a subdivision

In which township do you live? _____ township

Please circle the age bracket you are in:

20 or under 21-30 31-40 41-50 51-60 over 60

What one thing would you most like to see the county do or not do?

APPENDIX THREE

Meeting Dates of Policy Actions Taken by the
Rowan County Board of Commissioners

INTERGOVERNMENTAL COORDINATION

March 1, 1971	Jan. 2, 1973	June 21, 1974
Nov. 1, 1971	Jan. 23, 1973	Feb. 18, 1974
Nov. 22, 1971	Feb. 5, 1973	March 4, 1974
Jan. 25, 1972	March 5, 1973	March 18, 1974
Nov. 6, 1972	July 2, 1973	April 1, 1974
Dec. 4, 1972	Jan. 7, 1974	

RECREATION

May 31-June 1 & 2, 1971	Jan. 23, 1973	Jan. 7, 1974
Nov. 17, 1971	June 12, 1973	May 6, 1974
Jan. 4, 1972	July 16, 1973	June 3, 1974
March 29, 1972		
Nov. 6, 1972		

WATERSHED ACTIVITIES

Feb. 1, 1971	March 6, 1972	June 5, 1972
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EDUCATION

Feb. 5, 1973	March 5, 1973	Jan. 7, 1974
Feb. 14, 1973	Oct. 1, 1973	Feb. 18, 1974

SOLID WASTE (GARBAGE & TRASH)

May 3, 1971	July 18, 1972	April 26, 1973
Feb. 7, 1972	Dec. 4, 1972	May 6, 1974
April 4, 1972	April 2, 1973	July 1, 1974

HEALTH

March 1, 1971	Feb. 5, 1973	Jan. 21, 1974
March 31, 1971	Feb. 14, 1973	March 18, 1974
Nov. 1, 1971	June 4, 1973	May 6, 1974
Jan. 4, 1972	June 12, 1973	June 3, 1974
Feb. 29, 1972	Oct. 1, 1973	
March 29, 1972	Jan. 7, 1974	

LAW ENFORCEMENT

March 1, 1971	June 15, 1973	July 16, 1973
Feb. 14, 1973	June 19, 1973	April 13-16, 1974
June 12, 1973	June 27, 1973	May 6, 1974
June 14, 1973		

HOUSING

April 4, 1972
May 6, 1972

June 5, 1972
Nov. 20, 1972

Feb. 5, 1973
April 26, 1973
May 22, 1974

DEVELOPMENT CONTROLS

Feb. 1, 1971
Nov. 1, 1971
June 5, 1972

Jan. 2, 1973
Feb. 5, 1973
May 7, 1973

July 16, 1973
Aug. 6, 1973
May 22, 1974
Aug. 5, 1974

WATER AND SEWER.

Feb. 7, 1972
Feb. 16, 1972
March 6, 1972
July 18, 1972

Jan. 2, 1973
Feb. 14, 1973
June 4, 1973
Jan. 7, 1974

Jan. 21, 1974
Feb. 4, 1974
Feb. 18, 1974
March 18, 1974

FIRE PROTECTION

May 1, 1972
Nov. 5, 1973

Jan. 21, 1974
Feb. 4, 1974

May 6, 1974
July 1, 1974
Aug. 5, 1974

HISTORIC PRESERVATION

Aug. 7, 1972
Sept. 5, 1972

Oct. 2, 1972
Nov. 6, 1972

Jan. 7, 1974
March 4, 1974

APPENDIX FOUR

ENVIRONMENTAL ASSESSMENT STATEMENT

This report reproduces information received from a questionnaire that was distributed to a random sampling of households in Rowan County, North Carolina, as well as a review of official minutes of the Board of County Commissioners. The questionnaire was to discover how the people felt about a variety of subjects which effect their welfare and the activities of the county government. The review of Commissioners' minutes was to discover actions which may constitute informal statements of county policies.

The results of the study may be used as a guide in setting county goals and objectives. After goals and objectives are established, policies and plans may be formulated which, when implemented, may affect the environment. However, the contents of this report do not of themselves affect the environment as they represent neither official policies nor plans for development. Because this is so, the normal procedures for preparing an environmental assessment statement cannot be appropriately applied. There are no formal policies or plans reported here. Thus, there can be no environmental impact, neither beneficial or adverse. There can also be no alternative policies or plans to consider or commitments of resources. This being the case, there are no mitigating measures to be proposed nor are there applicable environmental controls which may be applied. At such time as formal policies or plans are reported which are a result of this study, an appropriate environmental assessment statement will be made.

